

Our Credentials



# YOUR PARTNER IN PROJECT CONTROLS SCHEDULE, COST & RISK



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**Greenlight Solutions deliver project controls for major capital and turnaround projects, specialising in scheduling, execution, risk management, and cost control. We build, execute, and recover complex programs.**

In high-pressure environments, we take control of schedule integrity, manage risk exposure, and keep cost firmly under control so your project performs when it matters most.

## **Key Sectors**

- Chemical & Petrochemical
- Oil & Gas
- Power Generation
- Mining
- Construction

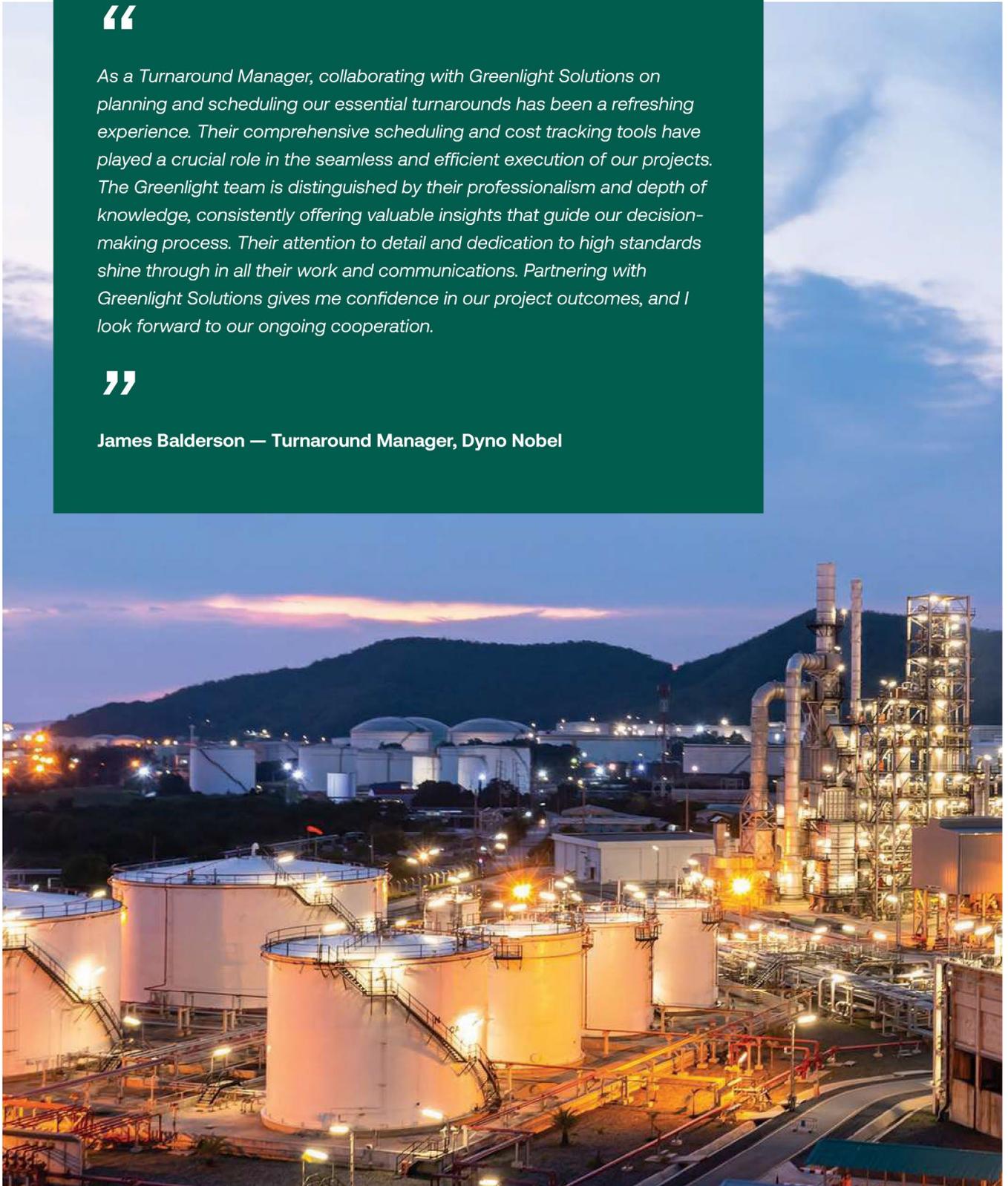


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*As a Turnaround Manager, collaborating with Greenlight Solutions on planning and scheduling our essential turnarounds has been a refreshing experience. Their comprehensive scheduling and cost tracking tools have played a crucial role in the seamless and efficient execution of our projects. The Greenlight team is distinguished by their professionalism and depth of knowledge, consistently offering valuable insights that guide our decision-making process. Their attention to detail and dedication to high standards shine through in all their work and communications. Partnering with Greenlight Solutions gives me confidence in our project outcomes, and I look forward to our ongoing cooperation.*

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**James Balderson — Turnaround Manager, Dyno Nobel**



# Our Expertise

- Project controls for Major Capital and Turnaround Projects.

- Schedule range analysis (SRA), schedule quality assurance and schedule recovery.

- Planning and Scheduling process design, development, review and improvement.

**Greenlight Solutions stands as a benchmark in project controls and turnaround management, exerting solid control over schedule, cost & risk to overcome challenging situations.**

A wealth of experience in meticulous planning and scheduling matched with a straightforward and results driven approach distinguishes us from others in the field.

We act as a true partner through our proactive strategies and cohesive application of technology, offering clear and data-driven guidance for precise execution.



## **Project Controls – Capital Projects**

We deliver project controls for major capital projects, establishing the structure, discipline, and visibility required to execute at scale. Our team develops and manages integrated schedules, cost frameworks, and risk profiles to ensure alignment between planning and delivery. The result is a controlled, defensible program that enables informed decision-making and keeps performance on track.

## **Project Controls – Turnarounds**

We provide project controls for shutdowns and turnarounds where precision and timing are critical. Our approach ensures detailed planning, coordinated execution, and strict control of schedule, cost, and risk throughout the event. By maintaining clear visibility and disciplined processes, we enable high-pressure programs to be delivered safely, efficiently, and within defined timeframes.

## **Independent Quality Assurance**

We conduct independent schedule quality and performance assessments to identify gaps in logic, sequencing, and overall program integrity. Using industry benchmarks and advanced tools, we provide a clear view of schedule health, highlighting key risks, constraints, and areas requiring immediate attention.

## **Program Recovery and Intervention**

We specialise in recovering complex, under-performing schedules. Whether impacted by poor logic, lack of integration, or execution drift, we rebuild programs into structured, realistic, and executable plans. By addressing the issues identified through our assessments, we restore schedule integrity, improve reliability, and re-establish control with a clear path forward.

## **Assurance and Governance**

We provide independent project controls, assurance and governance to ensure your program is structured, monitored, and performing as intended. Through consistent oversight of schedule, cost, and risk, we establish clear reporting frameworks, enforce standards, and maintain alignment across all stakeholders.

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# Our Approach

**We take a structured, independent approach to project controls that focuses on establishing clarity, enforcing discipline, and maintaining control across every phase of delivery. Our role is not just to build schedules, but to ensure they are accurate, aligned with cost, and capable of driving real outcomes in the field.**

We begin by establishing a clear baseline—defining scope, validating logic, and ensuring the program is built on sound foundations. From there, we apply rigorous quality assurance and performance assessment to identify risks, gaps, and constraints before they impact execution.

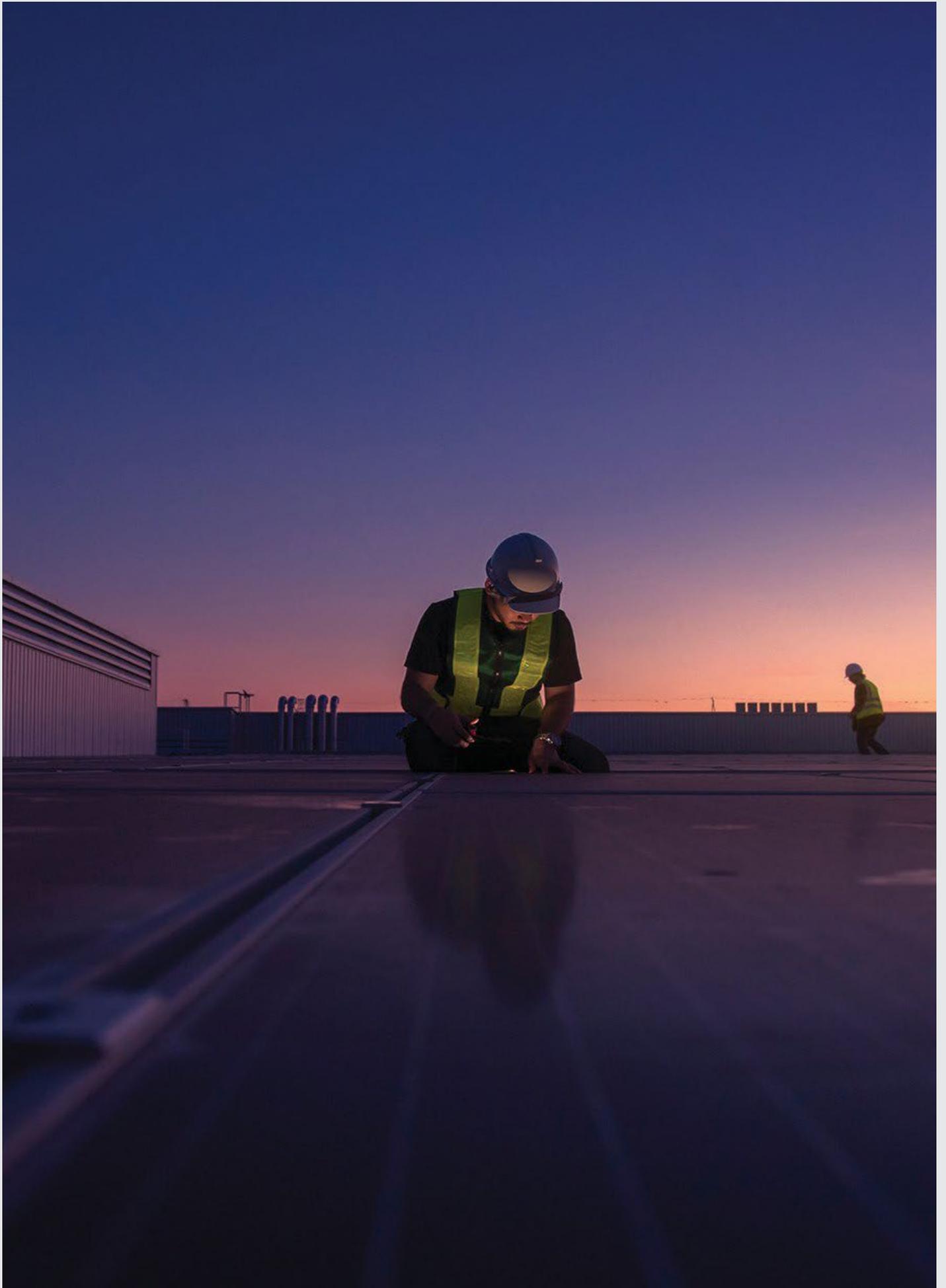
Where programs are under pressure, we intervene decisively restructuring schedules, realigning stakeholders, and restoring confidence in delivery. Throughout execution, we maintain strong governance, clear reporting, and continuous oversight to ensure performance remains on track.



*As a Project Manager, I've had the privilege of working with Greenlight Solutions for planning and scheduling our critical turnarounds. Their robust schedule and cost reporting tools have been instrumental in ensuring our projects run smoothly and efficiently. Greenlight's team stands out for their professionalism and expertise, always providing insights that help us make informed decisions. Their attention to detail and commitment to excellence are evident in every interaction and report. With Greenlight Solutions, I am confident in our project's success and look forward to continued collaboration.*



**Seamus O'Connor - Monadelphous**



## Capabilities of the Team:

**The team at Greenlight Solutions is an assembly of project control specialists, bringing together a wealth of expertise in planning, scheduling, cost engineering and shutdown management.**

Our Project Controls Leads, Cost Engineers and Scheduling Experts are well-versed in a range of planning, cost and scheduling tools. Our team is dedicated to building additional tools, providing training and documenting procedures to improve efficiency and functionalities.

- We manage complex projects using industry-leading platforms—Primavera P6, Acumen Fuse, SAP, and the Microsoft Suite—to deliver structured,
- Leaders in risk management and schedule quality assurance, leveraging Acumen Fuse to deliver independent, data-driven insights.
- Creating automated reporting tools that communicate between SAP, Primavera, Excel, Sharepoint and Power BI.
- Expertise in cost engineering, enabling precise budgeting and rigorous financial oversight.
- Specialists in SAP master data strategy, review, reporting, and optimisation, ensuring integrity and maximising the value of information assets.

# Our past successful projects:

## 2025 Dyno Nobel, Moranbah Ammonia Plant Turnaround



Total Labour hrs	107,600
Total Schedule Activities	22,933
Peak resource demand	456 beds
Planned Duration	56 days
Risk Analysis Forecast P80	60.7 days
Actual Duration	56.5 days
Planned Cost	\$98m
Actual Cost	\$100m

## 2025 Quinbrook, Brisbane Brendale Supernode BESS, Stage 1 & 2



Total Labour hrs	236,000	12 Month Duration
Total Schedule Activities	5,200	
Cost	\$1.5b	

## 2024 QCCS, Goonyella Riverside Structural Concrete Remediation



Labour hrs	78,000	12 Month Duration
Schedule Activities	1,500	
Average Cost	\$30m	

### 2024 Dyno Nobel, Moranbah Ammonia Plant Shutdown



<b>Total Labour hrs</b>	6,200	14 Days Duration
<b>Total Schedule Activities</b>	2,400	
<b>Cost</b>	\$2.5m	

### 2023 Millmerran Power, Power Station Shutdown



<b>Total Labour hrs</b>	86,000	28 Days Duration
<b>Total Schedule Activities</b>	8,023	
<b>Cost</b>	\$15m	

### 2023 Incitec Pivot, Phosphate Hill Three Shutdown events, 15-week cycle



<b>Average per event Labour hrs</b>	8,000	5 Days Duration
<b>Average per event Schedule Activities</b>	3,000	
<b>Average Cost</b>	\$1.5m	



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